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**From:** Kenneke, John [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=6439FF5240F04A5BAF0B4F03F1A35ABA-KENNEKE, JOHN]  
**Sent:** 8/29/2019 5:43:15 PM  
**To:** Thomas, Russell [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=12f119e7a3ee447499f3d6ab5d20daeb-Thomas, Rus]; Gwinn, Maureen [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4bdc5237a5c440a7b664518e23eb5647-Gwinn, Maureen]; Hunter, Sid [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=f3d45d0ca2824cfe9a1d27e9e70a1d52-Hunter, Sid]; Cowden, John [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4cccc2629cb043e0901c6b5f61344e9c-Cowden, John]; Padilla, Stephanie [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=b62af73a1ebb4a9091350c553d235d12-Padilla, Stephanie]; Ulrich, Elin [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c1c5e6e91819453c8bdfd80dc511de7b-Ulrich, Elin]; Chang, Daniel [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a9b8773348cc4aeb933fdc48756232f5-Chang, Dani]; Egeghy, Peter [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=49d8224195e64a72882077b1c07940be-Egeghy, Peter]; Hughes, MichaelF [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=ed8d990b2b5047efb553ddd5740b164-Hughes, Michael]; Hoff, Dale [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7869a2d513614599a4b29144c3442d24-Hoff, Dale]; Singh, Amar V. [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8041e55791c442909efc40030a4bb2c2-Singh, Amar]; Hoffman, Joel [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3dd639a61c3647dda48effc0fbe44e45-Hoffman, Joel]; Biales, Adam [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=db4c5362720344acbe5db220fbe410f2-Biales, Adam]; Hornung, Michael [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=90ac568245b849419f3a0624313b7d87-Hornung, Michael]; Degitz, Sigmund [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=ffbed16c5bb04cc88c6fa942a24073cb-Degitz, Sigmund]; Bolgrien, David [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=16ceea67e75345ea878e0f39ba0568d3-Bolgrien, David]; Guiseppi-Elie, Annette [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=63d3e2eae9c4acba2609baa90b0f735-Guiseppi-El]; Dionisio, Kathie [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cc47c4558e2740d7a9438437b7979d25-Dionisio, Kathie]; Dunne, Jeremy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=Dunne, Jeremy S.]  
**CC:** Sams, Reeder [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7d5b479ccd894cea99ae55df20de6971-Sams, Reeder]; Linnenbrink, Monica [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=01f59a3f644b4c4eb2b74561b4b654d1-Linnenbrink, Monica]; Young, Douglas [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=20f4b3c84514434488f40a0284a87063-Young, Douglas]; Russell, Marc [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=23cf7fd7675c4ac5a899e5b561c88146-Russell, Marc]  
**Subject:** Update to SHC 5 Products for CCTE Review  
**Attachments:** CCTE SHC 5 UPDATE Product Review Template 190828.xlsx

All,

Doug identified a few updates to SHC 5 products that occurred after I had prepared the CCTE Review sheet: 4 title changes and 1 additional product added. These changes predominantly impact **CCED branches: CETB (Peter Egeghy)**

and CCCB (Danny Chang). However, I wanted to make all reviewers aware in case they also plan to review SHC 5 products.

**Reviewers:** Please see the attached file for the updates--you can fill out this sheet and submit to me with the original CTE sheet—I will combine for you. Please let me know if you have any questions.

John

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**From:** Thomas, Russell <Thomas.Russell@epa.gov>

**Sent:** Thursday, August 22, 2019 8:20 PM

**To:** Gwinn, Maureen <gwinn.maureen@epa.gov>; Hunter, Sid <Hunter.Sid@epa.gov>; Cowden, John <Cowden.John@epa.gov>; Padilla, Stephanie <Padilla.Stephanie@epa.gov>; Ulrich, Elin <Ulrich.Elin@epa.gov>; Chang, Daniel <chang.daniel@epa.gov>; Egeghy, Peter <Egeghy.Peter@epa.gov>; Hughes, MichaelF <Hughes.MichaelF@epa.gov>; Hoff, Dale <Hoff.Dale@epa.gov>; Singh, Amar V. <singh.amar@epa.gov>; Hoffman, Joel <Hoffman.Joel@epa.gov>; Biales, Adam <Biales.Adam@epa.gov>; Hornung, Michael <Hornung.Michael@epa.gov>; Degitz, Sigmund <Degitz.Sigmund@epa.gov>; Bolgrien, David <Bolgrien.Dave@epa.gov>; Guiseppi-Elie, Annette <Guiseppi-Elie.Annette@epa.gov>; Dionisio, Kathie <Dionisio.Kathie@epa.gov>; Dunne, Jeremy <dunne.jeremy@epa.gov>

**Cc:** Sams, Reeder <Sams.Reeder@epa.gov>; Linnenbrink, Monica <Linnenbrink.Monica@epa.gov>; Kenneke, John <Kenneke.John@epa.gov>; Young, Douglas <Young.Douglas@epa.gov>; Russell, Marc <Russell.Marc@epa.gov>

**Subject:** Round 2 of STRAP reviews for CTE

Dear CTE Division Directors, Branch Chiefs, Associate Directors, and MIs,

We have arrived at the next phase of the STRAP reviews. While it seems that not every existing lab, national program, or future center is doing things quite the same way, I have decided to ask all of you, as part of CTE, to help in the second phase of the review and prioritization process. I realize that some of you may also be asked to do this by your existing labs and centers and I cannot force or necessarily expect you to do double duty. However, I feel strongly that management in the new Centers should be leading this phase of the reviews since come September 30<sup>th</sup>, we all will have to live with the these STRAPs for the next 4 years, while the existing labs and centers will not. Further, it seems that most of the Research Areas have more outputs and products than there are funds to support. As a result, this phase of the review and ranking process will be very important in deciding which products are supported and which are not. To assist us in the review and ranking process, John Kenneke worked extremely hard to create a spreadsheet that contains all of the products in every Research Area where at least one of the products is led by a CTE investigator. What I am asking each of you to do is the following:

- 1) Please review and score all of the products in each of the Research Areas where at least one of the products is led by a CTE investigator in your branch (for branch chiefs) or division (for division directors). The CTE branches and divisions are provided in Columns AD and AE. Reeder, Monica, Annette and I will try to review as many as we can (I got through all of CSS last time). John, Doug, and Marc, please review as many as you have time for or feel comfortable with given your role as the RACs.
- 2) Please provide your score in the Product Priority Rank column and utilize the full range of scores (10 is high to 1 being low). Please do your best to have at least a third of the products be scored < 5.
- 3) Entering Comments (Column BN) is optional.
- 4) Please consider the delivery date of the products (Column T) in your ranking. This should provide some indication of how far along the product is in being developed (i.e., we may not want to prune or eliminate a product that is 90% complete unless it is really bad in favor of one that has not yet been started).
- 5) There is some information on interdependencies among products to help inform the ranking (Sheet 'Data Interdepend'), but it doesn't seem to be complete and I would not rely too much on it.
- 6) Please send in rankings to John Kenneke by **Wednesday, September 4, COB.**

The rationale for having you review all of the products in a research area (both CCTE and non-CCTE products) is because funding is going to be allocated in a block to each research area and all of the products within a research area will need to be prioritized for funding. So... if we/you prioritize just the CCTE-led products in a Research Area, they may get short shrift when it comes to funding (e.g., if some of the other Centers rate all of theirs high and we assign a bigger spread of priorities on our products, the CCTE products may not get as high of a priority). Therefore, it would be good to provide scores for all products in a Research Area to allow fair comparisons between products. The rationale for a 10 to 1 scoring system and having scores spread across the entire range is that some Research Areas have way too many products for the budget that has been allocated and if we were just to rank products as high, medium, and low and everyone mostly assigned high and medium scores, there would be very little difference in scores in order to discriminate between products that will need to be pruned and those that won't.

There you have it. If you have any questions, please feel free to reach out to myself, Reeder, or John Kenneke. I very much appreciate the hard work that you put into this. I believe that it will pay dividends in the end as CCTE will have a research portfolio that we are all proud to manage and it will have maximal impact on supporting the mission of our Center and ORD. I look forward to working with each of you to make that happen.

Best,

Rusty

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